# CORRESPONDENCE FILE

File No PWD 62 IRI 57

**MYSORE GOVERNMENT SECRETARIAT**

**Department of** Public Works

**Section** Major Irrigation

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***Subject :—*** Note on the organisation and Administration of River Valley Projects

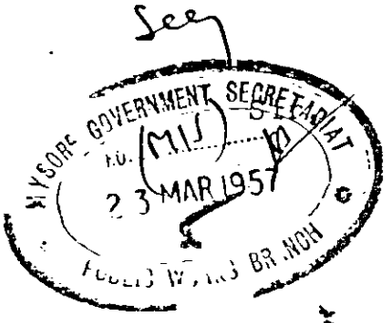
*Office of the Chief Engineer (General)*
*of Mysore, Bangalore.*

No. 11580 /sp.

23.3.57.

To 2

The Secretary to Government,
Public Works Department,
Bangalore.




See 1383

Sub:- Note on the Organization and Administration of River Valley Projects.

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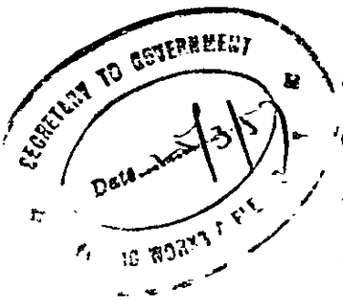


I write to enclose herewith, for information of Govt. a copy of the above note, received from the Chairman, Central Water and Power Commission, New Delhi, together with his letter No. Seminar C-9 dated 22-2-57 and to state that it is desirable to constitute Control Boards on the lines indicated in the note for (1) Bhadra Reservoir Project ~~and~~ (2) Sharavati Valley Project and (3) Tunga Bhadra Project, as these projects cost more than Rs. 15 .00 crores.

Bdd 25-3-57

KR 25/3/57

Yours faithfully,

H. Ramachandra 23/3/57

Chief Engineer (General)

mvl.21.3.

21/3/57

Letter No. Seminar (C)-9 dated 22-2-57 from the Central Water & Power Commission, Bikaner House, New Delhi to the Chief Engineer (General) Bangalore.

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Sub:- Note of the "Organisation and Administration of River Valley Projects".

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I am directed to forward a note on "Organisation and Administration of River Valley Projects" by Shri A.L.Saksena, Financial Adviser & Chief Accounts Officer, Nagarjunasagar for favour of information.

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* Copy *

22/2/57

FOR CHIEF ENGINEER(GENERAL).

nmb/

22/2/57.

NOTE ON THE " ORGANISATION & ADMINSTRATION OF RIVER VALLEY PROJECTS".

by

Shri A.L.Saksena, Financial
Adviser & Chief Accounts Officer,.
Nagarjunasagar.

.....

(1) For big projects, say costing over Rs. 15 crores, there should be a control Board.

(2) The Control Board should be as near to the Corporation idea as possible.

(3) The Board should be presided over by the Chief Minister of the State/States with the Finance and Public Works Ministers as Members. The Chief Engineer and representatives of the Centre also be Members of the Board.

(4) The Board should have an Administrator as its Secretary. His duties should include liaison with the State Government/Governments and Centre, and planning of development to coordinate with the construction.

(5) The Board should be assisted by a Financial Adviser whose independence should be assured by making him a nominee of the Central Water & Power Commission.

(6) The Board should have all the powers of a State Government thus avoiding departmental red-tapism.

(7) The Chief Engineer should function as the Head of the Department and the Control Board office as his Secretariat. The Control Board office will consist of an Administrator or Secretary, an Assistant Administrator or Assistant Secretary, and the Financial Adviser. This is the normal set-up of the State Secretariat.

(8) A system of pre-check of payments should be introduced as prevention is better than cure. The post of Chief Accounts Officer should be combined with the Financial Adviser as far as possible. the Chief Accounts Officers can be placed under the Chief Engineer and they should be subject to the overall control of the Financial Adviser.

(9) All adjustments ( Inter-State and with other States ) should be eliminated from the accounts of the Project.

...1Q

(10) The powers of the various officers should be rationalized with a view to ensure that excess over the corresponding Project provision does not occur without competent sanction.

A number of improvements have been made in the financial and other procedures in the Nagarjunasagar Projects, resulting in the work not being hampered by departmental red tapism.

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* Copy *

for Chief Engineer (General).

nmb/

MYSORE GOVERNMENT SECRETARIAT
NO. 1327
30 MAR 1957
PUBLIC WORKS MAJOR IRRIGATION BRANCH

General

Bangalore.

No. 11765 dated. 28-3-57

To

The Secretary to Government,
Public Works Department,
Bangalore.

GOVERNMENT
Date 2-9-1957
PUBLIC WORKS & ELEC. DEPTS.

Sec
SECRETARIAT
29 MAR 1957
PUBLIC WORKS BRANCH

Sub:- Note on the organisation and Administration of River Valley Projects.

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With reference to this office No. 11590/sp. dated 23-3-1957 on the above subject, I write to forward herewith for information of Government a revised note by Shri. A.L.Saksena, Financial Advisor and Chief Accounts Officer, Nagarjunasagar project, received from the Central Water and Power Commission.

Yours faithfully,

for Chief Engineer (General)

mvl.27.3.

(B) No. PWM 9-474 (1-30-3-57) Sl. 5985-975 2/4/57

Returned to the Chief Engineer (General) for favour of retransmission with the revised Note referred to.

S. Mariyappa 29.3.57
Secretary to Govt. PWD

See 6
h 30/3/57
2/4/57

No. 1218/57 dt 4-4-57.

Retransmitted to the Secretary to Govt. P.W.D. with the revised note.

Seen
M.I.S. Dated 4/4/57
for Chief Engineer 3/4/57

3/4/57.
3/4/57

MYSORE GOVERNMENT SECRETARIAT
No. 1485
5 APR 1957
PUBLIC WORKS MAJOR IRRIGATION BRANCH

5/4/57

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Note on the 'Organisation & Administration of River Valley Projects'.

BY

Shri A.L.Saksena, Financial Adviser & Chief Accounts Officer, Nagarjunasagar Project.

***********

(1) For big projects, say costing over Rs. 15 crores, there should be a Control Board.

(2) The Control Board should be as near to the Corporation idea as possible. Accordingly, it should be a self-contained dynamic unit having all the powers of a State Government so as to eliminate departmental redtapism.

(3) To ensure due weight being attached to the decisions of the Board, it should be presided over by the Chief Minister of the State/States with the Finance and Public Works Ministers as Members. The Chief Engineer(s) and representatives of the Centre should also be Members of the Board.

(4) The Chief Engineer(s) should function as the Head(s) of the Department(s) and the Control Board as the Secretariat.

(5) Following the normal set up of a State Secretariat, the Board should have a Chief Executive Officer (or Administrator) and a Financial Adviser (corresponding to the State Finance Secretary). The independence of the latter should be ensured by making him a nominee of the Central Government.

The functions of the Chief Executive Officer should include liaison with the State Government(s) and Centre and planning of development to co-ordinate with the Construction.

(6) A system of pre-check of payments should be introduced as prevention is better than cure. The post of the Chief Accounts Officer should be combined with the Financial Adviser as far as possible, particularly if there are more than one Chief Engineer in the Project. On the other hand, there is no strong objection to a (Deputy) Chief Accounts Officer being made responsible to the Chief Engineer for his portion of the accounts, provided he is subject to the over-all control of the Financial Adviser of the Board.

(7) In order more effectively to control the expenditure from day to day, the Project transactions should be on a cash basis only, all adjustments (Inter-State and with other departments) being eliminated from the accounts has been done in the Nagarjunasagar Project.

(8) The powers of the Project officers should be rationalised with a view to ensure that (i) excess over the corresponding Project provision does not occur without competent sanction, and (ii) in all matters and transactions relating to estimates, contracts, purchases, appointments and unusual items of expenditure, the Board is brought in to the picture.

(9) A number of improvements on the above lines have been made in the financial and other procedures in the Nagarjunasagar Project, resulting in cutting down of much of departmental red-tapism and substantial reduction in the number of financial irregularities. In fact, no serious irregularity has been reported so far.

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Appendix F. G.—1]

SUBJECT..... Note on Time organisation and ..... Administration of River Valley Projects .....

*Diary No. of letter replied to* .....

Mysore Government Secretariat.

( )

*the* *19*

Date of issue.....

Signed by.....

List of enclosures .....

Copied by.....

Examined by .....

Section

File No.

Serial No.

No. PWD 62 2RJS- ) Dt. 7.5.57)

To

The CEs(.)

Sir,

With ref. to your letter No 11765, dt 28/3/57 on the above subject, I am directed to request you to place this matter before a the committee of CEs. and obtain the views of the Committee on the matter

Y. F.

Issued 7/5/57

10

Appendix F. G.—1]

SUBJECT Note on the organisation and Administration of River Valley Projects.

*Diary No. of letter replied to* .....

Mysore Government Secretariat.

( )

*the* *195* .

Date of issue .....

Signed by .....

List of enclosures .....

Copied by .....

Examined by .....

Section

File No.

Serial No.

No. PWD 62 IRI 57

To

The CE (G), Bangalore.

Sir,

I am directed to invite reference to this office letter of even No. dated 7.5.57 on the above subject and to enquire whether the matter therein referred to has since been placed before the committee of Chief Engineers & If so, kindly intimate the views of the committee to Govt urgently.

Yours faithfully,

for Secy to Govt.,

WD-05447-GPB—P.Z.S.— 90,000-27-9-56.

Office of the Chief Engineer (General)
of Mysore, Bangalore.

No. 20002 /sp. Dated 23-8-57.

To one

The Secretary to Government,
Public Works Department,
Bangalore.

MYSORE GOVERNMENT SECRETARIAT
NO. 5675
24 AUG 1957
PUBLIC WORKS MAJOR IRRIGATION BRANCH

MYSORE GOVERNMENT SECRETARIAT
NO. M1
23 AUG 1957
PUBLIC WORKS BRANCH

Sir,

Sub:- Note on the "Organisation and administration of river Valley Projects".

Ref:- Your letter No. PWD 62 IRI 57 dt. 7-5-57.

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With reference to your above, I write to state that the subject was placed before the third Meeting of the Standing Committee of the Chief Engineers on 6-8-57.

An extract from the minutes is herein enclosed for information and necessary action.

Yours faithfully,

for Chief Engineer (General).

nmb/22.8.57

Minutes of the third meeting of the Standing Committee of the Chief Engineers, held on 6-8-1957.

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xx xx xx

Subject No.4

Note on the 'Organisation & administration of River Valley Projects' by Sri. A.L. Saksena, Financial Adviser & Chief Accounts Officer, Nagarjunasagar.

Letter No. PWD 62/IRI 57 dated 7-5-57 of the P.W.Secretary to the Chief Engineer(General).

It was decided that Government may be intimated that the proposals contained in the Note are in general acceptable as they help towards healthy decentralisation and dispense with much of red-tapism, which hinders progress in special works. If a Control Board is constituted for each project costing over Rs. 15 crores, there will be no need for Technical Advisory Committees and other Committees in respect of such projects.

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Extract.

for Chief Engineer (General).

22/8/57

nmb/22.8.57

Copy of letter No.PWD 74 TBP 57 dated 20th November 1957 addressed to the Chief Engineer, Major Irrigation (North) Munirabad.

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Sub:- Local Audit Office at Munirabad.

Ref:-This Office No.PWD 74 TBP 57 dated 1-8-57 addressed to Accountant General (Mysore) and copied to you.

With reference to the communication cited, I am directed to state that the question of re-establishing a Local Audit Office at Munirabad was discussed with the Chief Engineer (General), the Deputy Accountant General (Works) and the Under Secretary, Finance Department (Budget). It was agreed that although the total works on the Tungabhadra Project remaining over is of considerable magnitude amounting to about Rs. 800 lakhs, its component works are so distributed that it would be difficult to have one pre-audit unit stationed at any particular place attend to all these works, with due despatch, nor, is it considered desirable to review the system of local audit that was in vogue upto the end of March. It was also agreed that there was no need for a Deputy Controller of the State Accounts Department, as suggested by the Controller of State Accounts. I am, therefore, to add that now that you have a Financial Assistant, he may be entrusted with the task of inspecting the Divisions as frequently as possible and seeing that irregularities, if any, are rectified and ~~kkxk~~ the accounts got prepared and sent promptly.

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" COPY "

CKB
15/4